EMPOWER-SE

Empowering the next generation of social enterprise scholars

Chair : Marthe Nyssens, UCLouvain

CA 16206
To prepare a proposal
# Technical Annex (Max 15 pages)

<table>
<thead>
<tr>
<th>SECTIONS</th>
<th>SUB-SECTIONS</th>
</tr>
</thead>
</table>
| **S&T EXCELLENCE**     | ▪ Challenge  
                          ▪ Objectives  
                          ▪ Progress beyond the State-of-the-art and Innovation Potential  
                          ▪ Added value of networking                                                |
| **IMPACT**             | ▪ Expected Impact  
                          ▪ Measures to Maximise Impact  
                          ▪ Potential for Innovation versus Risk Level                             |
| **IMPLEMENTATION**     | ▪ Description of the Work Plan  
                          ▪ Management Structures & Procedures  
                          ▪ Network as a whole                                                       |
COST Networking Tools: What to do?

- MC & Core Group Meetings
- WG Meetings
- Workshops & Conferences
- Dissemination
- Short Term Scientific Missions
- Training Schools

COST does not fund research.
• Start not too late ... *(6 months in advance)*
• Think about the general workplan of your action
• Work with a limited committed core group from different countries
• But ...to have a wide network of participants for the proposal helps if you get it
• Write your proposal having in mind the evaluation criteria
• 15 pages but you must convince : the overall coherence is important
• No budget !
• Read and read again ... successful proposals
• Submit *(score: 59/65)* and.... re – submit your proposal *(score: 59/65)*
EMPOWER-SE Research coordination objectives

1. Identifying and bridging SE conceptions and models in each national context.
2. Bridging different epistemological traditions (business, economics, sociology, political science, psychology, education, geography...).
3. Analysing the innovative contribution of SE in at least 5 key industries.
4. Equipping major non-research SE stakeholders with robust knowledge through the organization local talks.
EMPOWER-SE Capacitation coordination objectives

1. Gather scholars from different disciplines and geographical backgrounds to bridge separate geographical and disciplinary boundaries (34 participant countries, 5 NNC, 3 IPC).

2. Integrate researchers from COST inclusiveness target countries and young scholars into the international SE research community with the support of established scholars (more than 40% ITC, ! now 50% ITC is required)

3. Train and strengthen a pluridisciplinary community of PhD students

4. Foster new comparative research proposals, joint publications and mobility actions.
<table>
<thead>
<tr>
<th><strong>WG1</strong></th>
<th><strong>FOUNDATIONS</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Duration</strong></td>
<td>M1-M24</td>
</tr>
<tr>
<td><strong>Objective</strong></td>
<td>To identify and bind the variety of SE conceptions and models at the local level.</td>
</tr>
<tr>
<td><strong>Tasks</strong></td>
<td>- Summarizing, for each country, the contextual and conceptual issues surrounding SE (academic spheres, policy makers and civil society).&lt;br&gt;- Identifying the different research fields which, in different countries, can connect with SE studies (e.g. economics and business, organizational studies, sociology, political sciences, etc.).&lt;br&gt;- Identifying and characterizing various sets of SE (fields of activity, social mission, public or private supports, operational and governance models etc).&lt;br&gt;- Developing a typology of SE by identifying major distinct “models” in the SE landscape in an international perspective.</td>
</tr>
<tr>
<td><strong>Activities</strong></td>
<td>2 WG scientific seminars per year</td>
</tr>
<tr>
<td><strong>Milestone</strong></td>
<td>Biannual review by the Core Group (CG)</td>
</tr>
<tr>
<td><strong>Deliverables</strong></td>
<td>- Two special journal issues and two books focused on specific regions (3 scientific journals and one publisher have been already identified in the ongoing series currently edited by members of the Action).&lt;br&gt;- Panels sessions at conferences (International Society for Third Sector Research; International Social Innovation Research Conference; European Group for Public Administration Conference; EMES International Research Conference on Social Enterprise; etc.).&lt;br&gt;- Four stakeholders briefs (one for each publication).&lt;br&gt;- Two training sessions for two Training Schools</td>
</tr>
<tr>
<td>WG2</td>
<td>INDUSTRIES &amp; IMPACT</td>
</tr>
<tr>
<td>-----</td>
<td>---------------------</td>
</tr>
<tr>
<td><strong>Duration</strong></td>
<td>M12-M48</td>
</tr>
<tr>
<td><strong>Objective</strong></td>
<td>To gather evidence and analyse the innovative contributions of SE in 5 key industries for the development of sustainable societies.</td>
</tr>
</tbody>
</table>
| **Tasks** | - Bringing together the key scholars in the SE field for each of the five key industries identified: migration, renewable energy and transport, health and social care, food supply chains, social finance, circular economy etc, based on an open call for participation and a transparent process of selection.  
- Organizing the scientific seminars of the WG according to these fields.  
- Collecting evidence and analysing the innovative contribution of SE in an international perspective. |
| **Activities** | 2 WG scientific seminars per year |
| **Milestones** | Biannual review by the CG |
| **Deliverables** | - Proceedings of each workshop gathering the best papers.  
- Panels sessions at conferences (see suggested conferences above).  
- Five “stakeholders briefs”, one per industry analysed. |
<table>
<thead>
<tr>
<th><strong>WG4</strong></th>
<th>EDUCATION AND DISSEMINATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Duration</td>
<td>M1-M48</td>
</tr>
<tr>
<td>Objective</td>
<td>To produce concrete outputs for SE research community and to ensure the maximum impact of the Action in terms of transfer knowledge and awareness among stakeholders during and beyond the Action duration.</td>
</tr>
</tbody>
</table>
| Tasks   | - Organising transversal events (two Training Schools, two conferences, Short Term Scientific Missions).  
- Ensuring an Internet presence of the Action’s activities and results by maintaining the Action web page; producing news alerts to the Action distribution list; and ensuring the Action community management in the social media.  
- Take the lead in facilitating the development of new research projects. The Core Group will encourage collaborative writing of funding applications among members |
Governance

**GRANT HOLDER** (EMES)

**MANAGEMENT COMMITTEE** (1 meeting/GP)

- **WG 1** Foundations
  - M1 - M24
- **WG 2** Industries
  - Migration, energy, food, care, finance...
  - M12 M36
- **WG 3** Eco–systems
  - M24 - M48
- **WG 4** Education and Dissemination
  - M1 - M48

**CORE GROUP**

Composed of up to 2 members nominated by their respective CNC: priority on those who have been involved in the proposal.
- Proposals are evaluated **only** on the basis of the evaluation criteria

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<th>S&amp;T EXCELLENCE</th>
<th>IMPACT</th>
<th>IMPLEMENTATION</th>
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<tbody>
<tr>
<td>- Soundness of the challenge</td>
<td>- Scientific, technological and/or socio-economic impact</td>
<td>- Coherence and effectiveness of the work plan</td>
</tr>
<tr>
<td>- Progress beyond the state-of-the-art and innovation potential</td>
<td>- Measures to maximise impact</td>
<td>- Appropriateness of management structures and procedures</td>
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<tr>
<td>- Added value of networking</td>
<td>- Level of risk and level of potential innovation/breakthroughs</td>
<td>- Network as a whole</td>
</tr>
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</table>

| Total Mark for the section: 25 points | Total Mark for the section: 20 points | Total Marks for the section: 20 points |

**TOTAL MARK AWARDED: 65 points**

**OVERALL THRESHOLD: 45 points**
After ...
Start and end dates of Action Empower SE: December 2017-December 2021

Participating COST countries: 37
Austria | Belgium | Bosnia and Herzegovina | Bulgaria | Czech Republic | Croatia | Cyprus | Denmark | Estonia | Finland | France | fYR Macedonia | Germany | Greece | Hungary | Iceland | Ireland | Israel | Italy | Latvia | Lithuania | Luxembourg | Malta | Montenegro | Netherlands | Norway | Poland | Portugal | Romania | Serbia | Slovakia | Slovenia | Spain | Sweden | Switzerland | Turkey | United Kingdom

Participating NNC: Albania, Armenia, Georgia, Lebanon, Morocco, Russia

IPC institutions: Australia, Brazil, South Africa, United States

Stakeholders: Ashoka, Social Economy Europe, Kooperationen, etc.
Early Career Investigators (ECIs)

• One WG leader and three WG co-leaders are ECI.
• Special sessions, events and co-organized events aimed at ECI.

<table>
<thead>
<tr>
<th>Action: Early Career Investigators (ECIs)</th>
<th>MC Members % ECI</th>
<th>Leadership roles % ECI</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action CA16206</td>
<td>35%</td>
<td>63%</td>
</tr>
<tr>
<td>All Actions</td>
<td>27%</td>
<td>21%</td>
</tr>
</tbody>
</table>
Gender balance and ECI

<table>
<thead>
<tr>
<th>Action: Gender Balance</th>
<th>MC Members % Female</th>
<th>Leadership roles % Female</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action CA16206</td>
<td>53%</td>
<td>87%</td>
</tr>
<tr>
<td>All Actions</td>
<td>39%</td>
<td>42%</td>
</tr>
</tbody>
</table>
ITC participation

• ITC participants with scientific leadership role:
  - Action co-chair
  - 4 WG co-leaders

• All ITC COST countries participate in the Action.
• Events hosted by ITC: 2MCM & 2WG1M;

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<th>Action: Inclusiveness Target Countries (ITCs)</th>
<th>Participating countries % ITC</th>
<th>MC Members % ITC</th>
<th>Leadership roles % ITC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Action CA16206</td>
<td>54%</td>
<td>53%</td>
<td>25%</td>
</tr>
<tr>
<td>All Actions</td>
<td>49%</td>
<td>47%</td>
<td>24%</td>
</tr>
</tbody>
</table>
The core group is central!

Core Group:
• Chair and Vice - Chair
• WG leaders and co-leaders
• STSM co-ordinator
• Communication officer
• Grant Holder manager
• ...
• What are the main advantages and scientific benefits of a COST Action?
  - Wonderful instrument for strengthening and expanding a scientific network
  - Flexible (work inside each WG can be adjusted year after year)
• Is the management of a COST Action time consuming? YES !!!!
  - Administrative support (FSAC) to the GH,
  - Scientific coordination is time consuming
• What are the main difficulties?
  - Cost Vademecum is your new bible ...
  - The financial risk is taken by the GH (inside in your own university ?)
  - No funds for the scientific coordination ... a challenge
  - Participation and .... contribution of each member (from the MC)