



BELGIUM



David Phillips, Head of Systems, Strategic Programme Lines, and Technology

26.09.2025

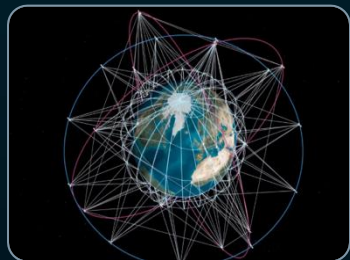
Satcom Market Evolution & Geopolitical Context



- **Mega constellation** accelerating
- Scale **accessible to only few**
- European response: institutional **IRIS² federating** efforts



- **Large corporations** becoming satellite operators
- Mobile Network Operators (**MNOs**) investing in space for complementary coverage



- **Geopolitical shift**
- Security, resilience and sovereignty front and centre
- **Space capabilities play a key role because of their dual use nature**



\$10B investment in Kuiper constellation

Different business model

New players challenging the market balance and disrupting competition



Growing and opening up policy shaping industrial activity

Technology readiness and market penetration

- # SECURE COMMUNICATION

- # FULL SPACE VALUE CHAIN

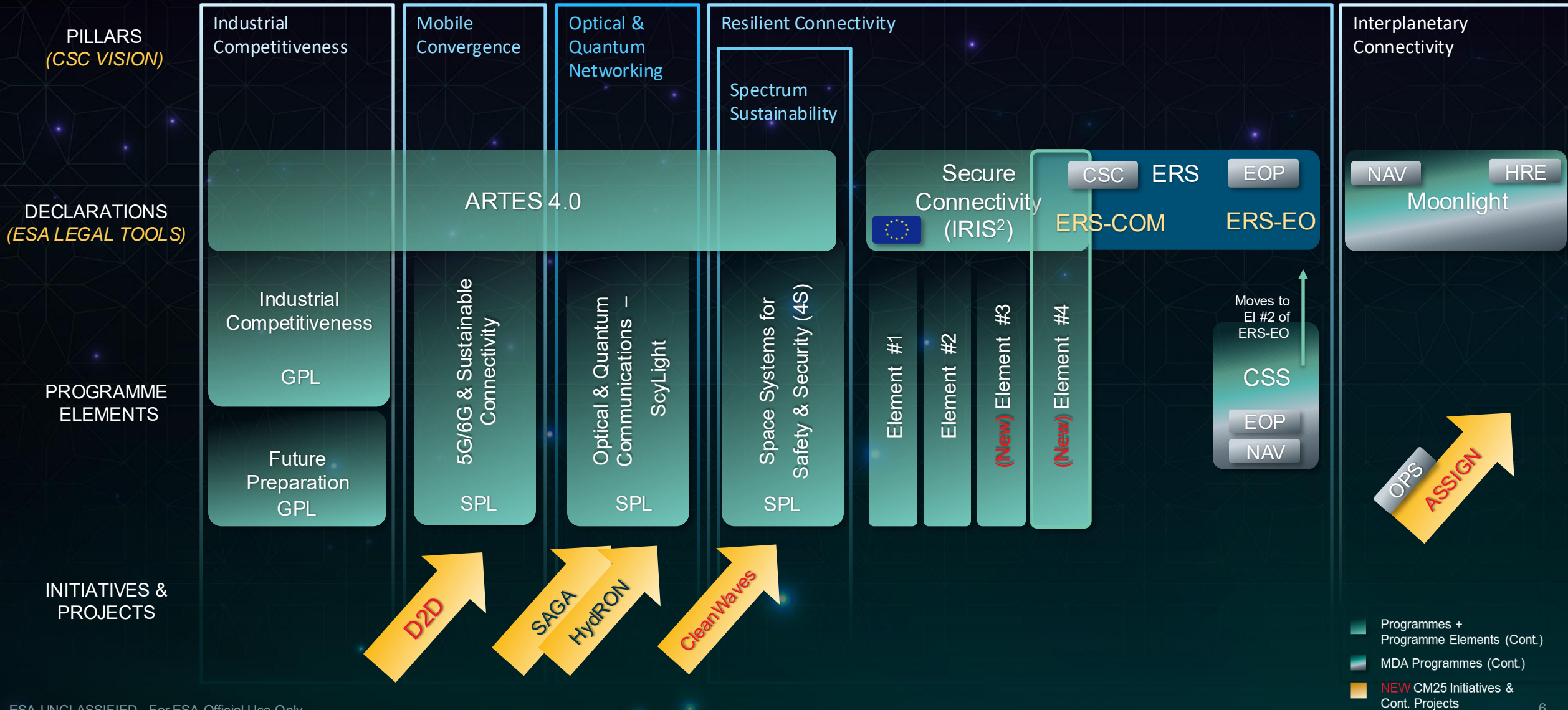
- ESA technology risk
- Industry co-funds recurring and commercial risk
- Proposal to adapt to average 75 % co-funding for industry initiated

- # INDUSTRIAL RETURN OF 1

- ARTES, CSS, IRIS² – Guaranteed Return of 1
→ Funds returned if not used in specific MS
- Moonlight – Standard ESA Return

CSC Programmes at CM25

CSC Programmes in Six Pillars of Connectivity



ARTES 4.0

INDUSTRIAL
COMPETITIVENESS

MOBILE
CONVERGENCE

SPECTRUM
SUSTAINABILITY

OPTICAL
& QUANTUM

RESILIENT
CONNECTIVITY

INTERPLANETARY
CONNECTIVITY

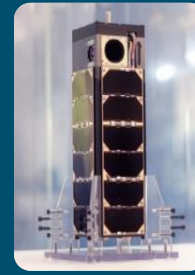




Partnership Projects Proposals for CM25

- Maintaining **European leadership in GEO**
- Developing **next gen LEO/MEO constellations**
- Developing **multi-orbit connectivity – space & ground**
- Introducing **innovative space-based Services and Missions**
- Boosting **industrialisation**
- Supporting **national satellite projects ambitions**

Enables disruptive **satcom technology, products and systems**
Enables Industry to lead future innovation



W-Band



Flat Antennas



Digital Processor

- VLEO
- High-Aspect Ratio
- Platform & Multi-Orbit
- Intelligent Systems, AI,
- Cloud Cognitive Systems,

→ **Prepare Product Roadmaps & Work Plans**

QKDSAT

- *In preparation*



ARTES 4.0
5G/6G SPL



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5G/6G & Sustainable Connectivity



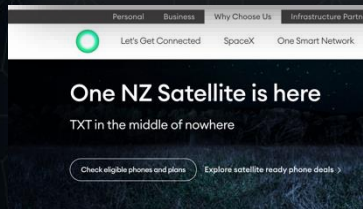
D2D Update 2025... becoming very crowded



660+ D2D satellites
in orbit (June 2025)

Apple and SpaceX link up to support Starlink satellite network on iPhones

Bloomberg - Last Updated: Jan 29, 2025, 12:07:00 PM IST



Start of D2D services in Japan with many data apps



EchoStar sells spectrum to SpaceX, cancels MDA satellite contract

by Jeff Foust September 8, 2025

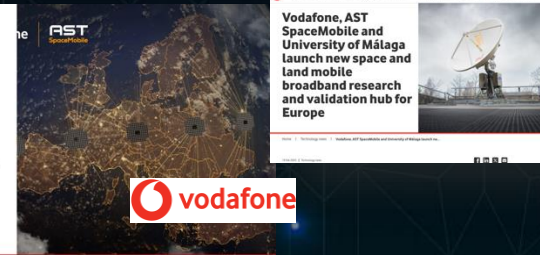


Market capitalization of AST SpaceMobile (ASTS)

Market cap: **\$15.26 Billion USD**

As of July 2025 AST SpaceMobile has a market cap of **\$15.26 Billion USD**. This makes AST

Vodafone and AST SpaceMobile Choose Luxembourg as Joint Venture Headquarters to Drive European-Wide Space-Based Mobile Broadband Coverage



SES and Lynk Global's strategic partnership for high-growth Direct-to-Device (D2D) services

MARCH 10, 2025



Next-Gen Globalstar: CEO Paul Jacobs Talks Growth in D2D, IoT, and Satellite/Cellular Convergence

Globalstar CEO Paul Jacobs investor day about how G



Commercial

MDA Space to build satellites for Globalstar's Apple-backed next-gen constellation

by Jason Rainbow
February 10, 2025



Commercial

Viasat and Space42 co-invest in shared direct-to-device satellite prototype

by Jason Rainbow
March 11, 2025

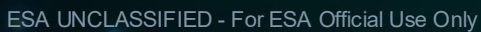


NEWS • SATELLITE

OQ Technology launches MACSAT 2.0 mission

2 Min Read 23 hours ago

By launching this mission, OQ Technology becomes the first European company to target the Direct-to-Smartphone market using 3GPP-standardised NTN connectivity.



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OPTICAL COMMUNICATION & NETWORKING

- Optical Inter-satellite links
- Cross-atmospheric connectivity
- High throughput Optical Network (HydRON and Evolution)
- Beyond Earth optical communication

INTRA-SATELLITE PHOTONICS

- Data distribution and processing on-board
- Microwave Photonics

QUANTUM COMMUNICATION

- QKD – EAGLE Next, QKDSAT
- Quantum Information Networks (QIN)
- SAGA & EuroQCI

Work Plan 2026 approved by JCB!

ESA UNCLASSIFIED - For ESA Official Use Only

Overview of the HydRON-DS Elements

Element 1

- ## Element 2

- ## Element 3

- 

a Thales / Leonardo company



Total throughput



Cost per bit/sec



Global coverage



**Optical feeder
link availability**

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ARTES 4.0

Space Systems for Safety & Security (4S) SPL

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CM25 – on the way to 2030



CM25 Programme Proposal

**Preparing
the future**

**Technology
development**

**Development new
infrastructures**

**Application
domain**

Resilience by design

Disruptive concept
studies

Cybersecurity

Reinforce supply chain &
aim for European
leadership

Aviation & Maritime

Communications and
surveillance infrastructures for
traffic management and safety

CleanWaves

Protecting infrastructures
from interferences and
guaranteeing access to
spectrum

Beyond these recommended focus areas, all areas under 4S SPL perimeter (4S strategic plan) can be of course supported by MS



THE EUROPEAN SPACE AGENCY

Why Air and Maritime Traffic Management and Safety?



**Traffic growth and disruptions
pushing ATM to the limit**



Advanced European space-based solutions

Global safety-of-life
digital communications

Global surveillance for
aircrafts and vessels



- ✓ Greater capacity & coverage
- ✓ More resilience with addition of space pillar to terrestrial pillar in coastal or continental areas
- ✓ Increased sovereignty

**Mature technologies and solutions
Very active ecosystem**



**Sea vessels require contact with
land for safety, security
and operations management**



CLEANWAVES

Towards Spectrum
Sustainability



RF interference: increasing likelihood of impacting connectivity services
→ Threatens also critical services



Complex European regulatory framework: compared to larger nations
→ Slows down ability to more efficient and flexible use of spectrum



Limited insights into spectrum usage: restricted capabilities, especially from space
→ Further insights needed to make well-informed regulatory decisions



Dependency on non-European players: reliance on foreign technology and services
→ Raises concerns about sovereignty, security and long-term autonomy

Consolidating ESA Member States industrial competences to:



- Protect European infrastructures from rising sources of interference
- Use spectrum resources more efficiently
- Reduce dependency on non-European technologies and infrastructures
- Advance the readiness and adoption of space-based capabilities in support of European regulatory frameworks

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ERS-EO Element 2:

Space Resilience Nodes

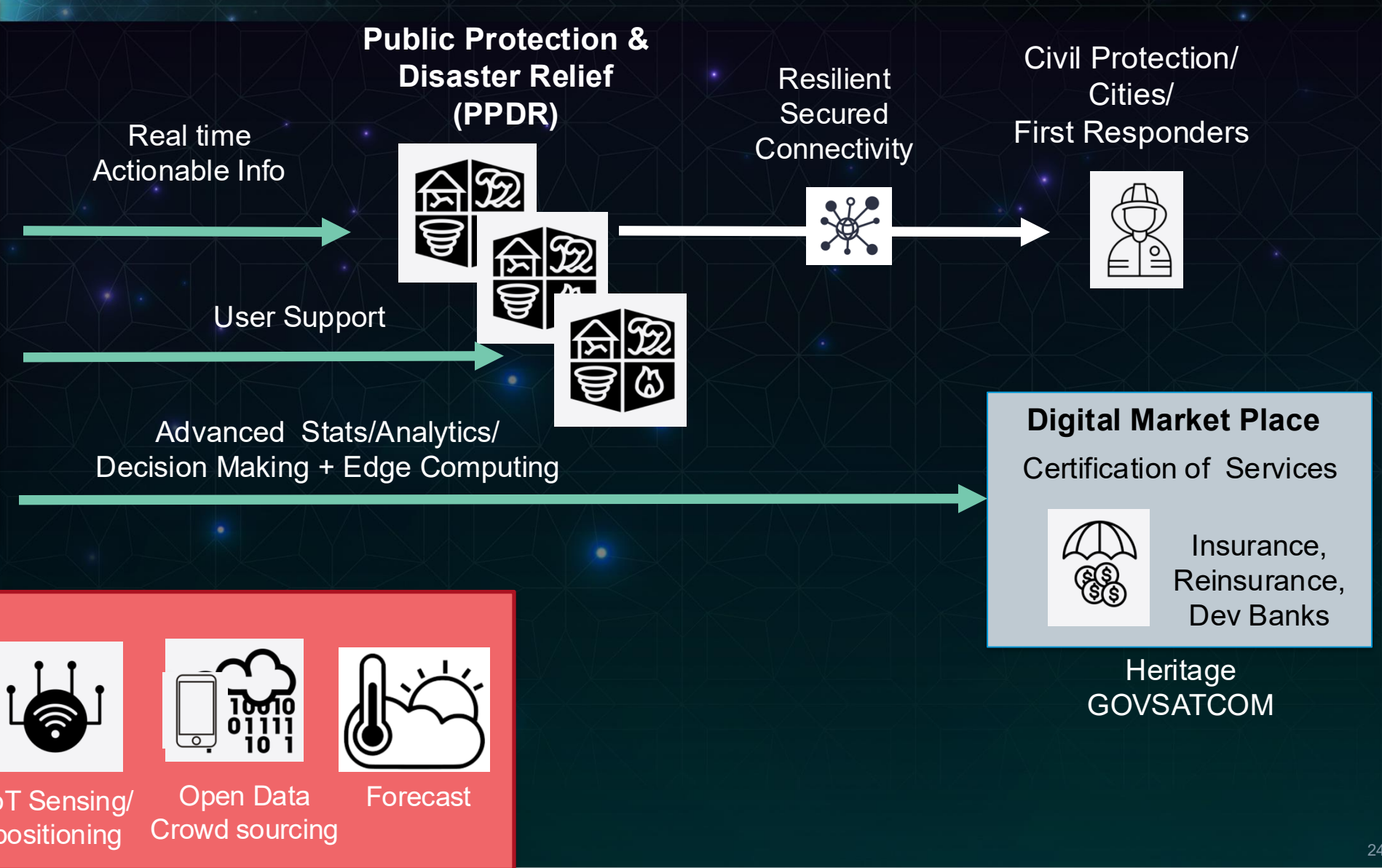
Former Crisis Resilience & Security from Space (CSS)

ESA Multi-Domain Activity





Focus on Spa



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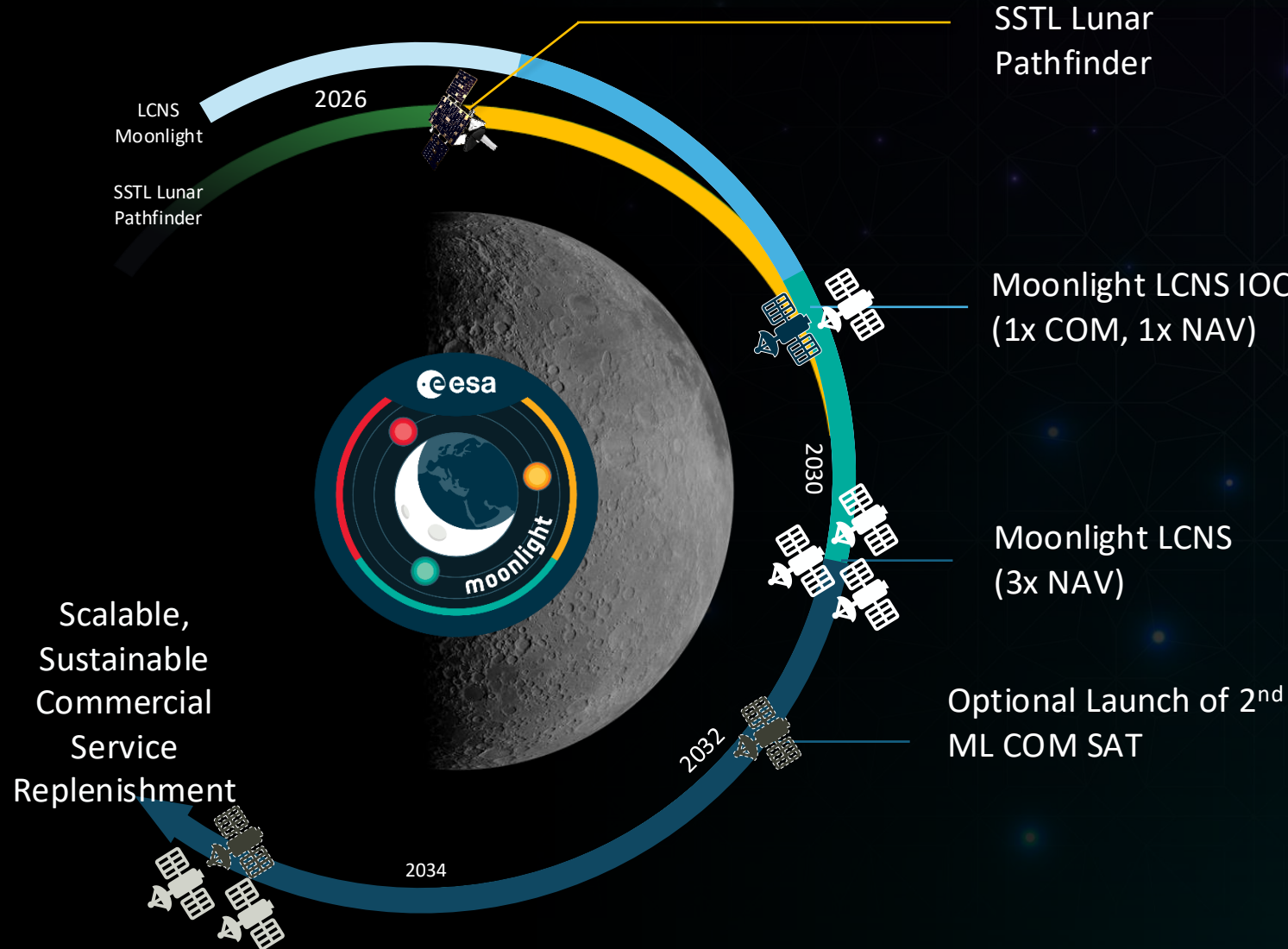
INTERPLANETARY
CONNECTIVITY



Moonlight and ASSIGN
ESA Multi-Domain
Activities

The Road to Moonlight

Bringing connectivity and navigation to the Moon



Public-Private Partnership (PPP)



Strongly address four of five Strategy 2040 Goals of ESA

- Explore and Discover
- Boost Growth and Competitiveness
- Strengthen European Autonomy and Resilience
- Inspire Europe

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→ THE EUROPEAN SPACE AGENCY

