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CM25 Priorities



Strategic resilience in uncertain times





Autonomy in the making. Build Europe's future exploration capabilities.

Reducing risk. Balance autonomous projects with multilateral partnerships.

Partnership diversification.

Uncertainty lets Europe step up as a leader in collaboration and innovation.

CM25 priorities



Priority: Valorise past investments, reduce risks and develop autonomy

Perspective: Prepare Europe's future exploration capabilities in diversified partnerships



Continued European astronaut flights to the International Space Station securing the utilisation benefits

Study crewed transportation capability & European-led habitat



Deliver the planned European contributions to Artemis (ESM, Gateway, Argonaut), while delivering on European exploration objectives

Prepare incrementally a European led Lunar base, including Boots on the Moon



Implement ExoMars/Rosalind Franklin
ZefERO new mission (re-oriented from MSR/ERO)

Programme Proposal for Period 4 of Terrae Novae



Autonomy in the making

LEO Cargo Return Service

Significant crew transportation studies

Small Missions

European Robotic Moon initiative

Argonaut mission #1

Mars **ERO** repurposing

Reducing risk

Non-European Commercial Cargo (CSOC)

ESA Institutional Crew mission

LCRS demonstration missions continuation

ESMs batch A focus

Gateway continuation for go/no-go readiness

Maximising U.S. contributions to RFM

Partnership diversification

Post-ISS European-led options or significant contribution in commercial or Partner initiative

European Robotic Moon initiative

Advanced EDL Passenger spacecrafts



Astronaut flights



Science benefits



Market access

Political decision level



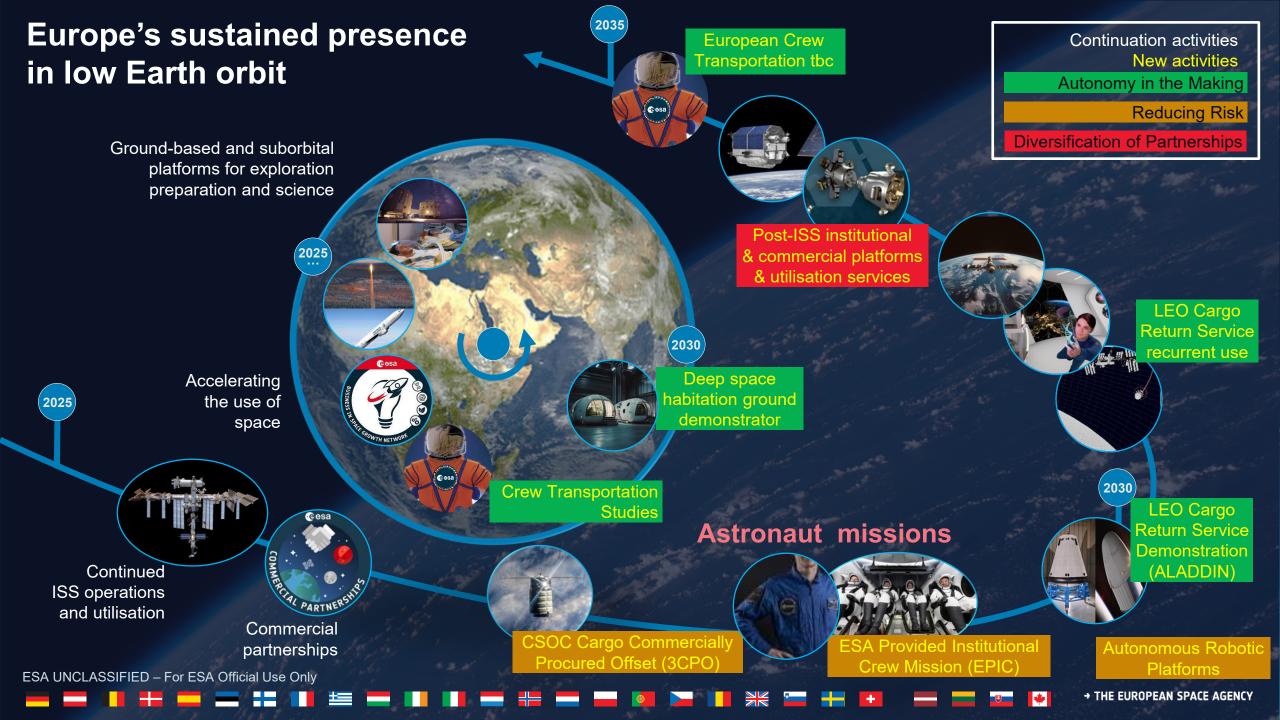
Moon

LEO



LEO





LEO Cargo Return Service – Overview



LCRS Phase 1 (2024-2026): ongoing with two consortia, led by

- Thales Alenia Space Italy
- The Exploration Company

LCRS Phase 2 (2026 – Execution of the ISS demo mission)

- Tender in Open Competition
- Minimum of 40% co-funding (across Phase 1 and Phase 2, for Phase 1 Contractors)

LEO Cargo Return Service – Evolving context



- 1) Latest timeframe for the execution of the demonstration mission to the International Space Station is mid-2029
 - After that, docking port will not be available due to permanent presence of US Deorbiting Vehicle
- 2) Uncertainty in availability of third-party customers in the early 2030s
 - ESA's role as anchor customer essential for viable business case with 40% co-funding
 - ESA demand (4 flights/3 years) insufficient to sustain two providers

LEO Cargo Return Service - ALADDIN



- 1) To ensure viable business case, ESA proposes to select only ONE Contractor at the end of Phase 1, and commit to purchase a first batch of four flights (2030-2032) upon successful execution of the demonstration mission.
- 2) There will be a requirement to execute the demonstration mission by mid-2029
- 3) Ongoing discussions with Member States on a Risk Reduction element in LCRS







Period 4 Objectives

- Post-ISS scenario with increased industrial footprint compared to ISS
- Meeting the E3P high-level requirements (Colorado post-ISS statement)

Proposed thematics

- Infrastructure studies:
 - [Scenario 1: No European infrastructure investment]
 - Scenario 2: Limited European infrastructure investment
 - Scenario 3: European initiative for a LEO outpost, with various Partners contributions
- Research and system commodities
- Payload services to crewed platforms and autonomous robotic platforms
- Securing the supply sources for critical components

Post-ISS - Revised NASA CLD Phase 2 acquisition strategy



AIMING TO INCREASE FLEXIBILITY AND ACCELERATE THE TRANSITION TO POST-ISS

- No CLD Phase 2 down-selection; instead, support for U.S. industries will continue under a Space Act Agreement framework.
- Some relaxation of NASA's CLDP requirements is anticipated, particularly regarding how CLD Providers are expected to enable their initial IOC capabilities.
- NASA is expected to present a proposed CLD Certification Plan within ~3 months.
- NASA is expected to move forward promptly with the CLD Phase 2 RfP in the coming weeks
- While the Post-ISS studies with our industrial partners continue, an assessment of how this may impact the transition and full operational capabilities is needed in terms of industrial partners, utilisation, Astronaut missions and LCRS.
- → Increased importance of Scenario 3 in an ever-changing environment



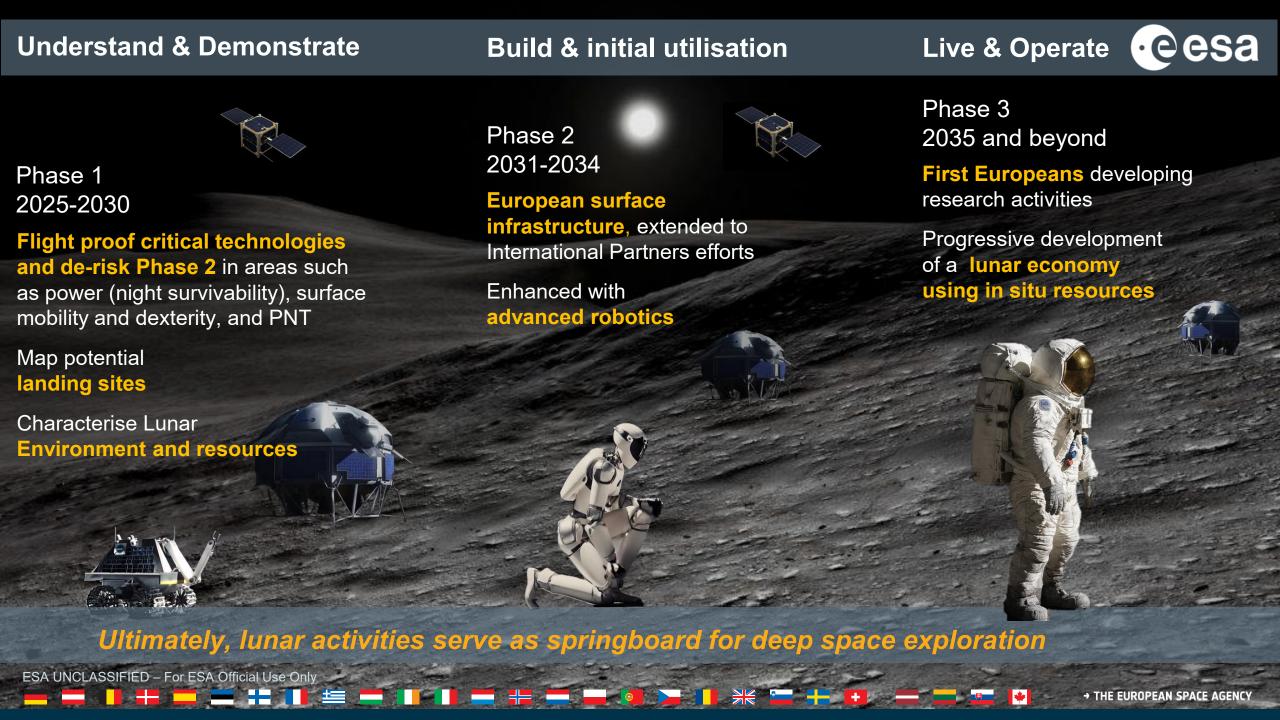
Mr. Sean Duffy



Moon







Delta's - Moon Destination-



1) Argonaut Mission-1 and 2 Payload Candidates under assessment

- ARGONET
- European Moon Surface Rover (mid class, 400-700Kg)
- NovaMoon as additional priority payload, developed by ESA NAV directorate it requires a night survivability package – feasibility for joint delivery with the Rover to be assessed
- Scientific Payloads

2) Lunar Robotic Precursor Mission:

- Robotics, mobility payload(s), based on a high TRL of main components, potentially sourcing outside space market. Survivability capability as an asset, if possible.
- On-board scientific payloads on mission opportunity basis
- When: deploy the precursor mission to the Moon surface by end 2029





Small Missions to the Moon

Objectives:

- Shorter cycle missions targeted 4/5 years Ph.A to launch
- 50 M€ targeted cost e.g. cubesat based, piggyback launch
- Can provide exploration and/or scientific content
- Programmatic opportunity for E3P small to medium contributing States
- Within Explore2040 implementation plan: contribute to goal of non-dependence; support longer-term major elements of the programme
- Implementation of min 2 Phase A/B1 missions proposed in P4, as well as min 2 mission for implementation Phase B2CD1
- New call proposed early 2026 pending CMIN25 confirmation



Mars





ZefERO: ESA's alternative mission for ERO



Mission Strategic Shift

ZefERO pivots from ESA's Earth Return Orbiter to a dedicated European Mars science mission to be executed by 2032

Scientific Objectives

Focus on atmospheric dynamics, Martian winds, dust transport, and geological studies with state-of-the-art payloads. CubeSats and technology demonstrator payloads are being studied.

Communications

To meet the scientific and strategic needs of ZefERO and Explore2040 programme as a whole an upgraded S-, K-, X-band communications capability is being studied.

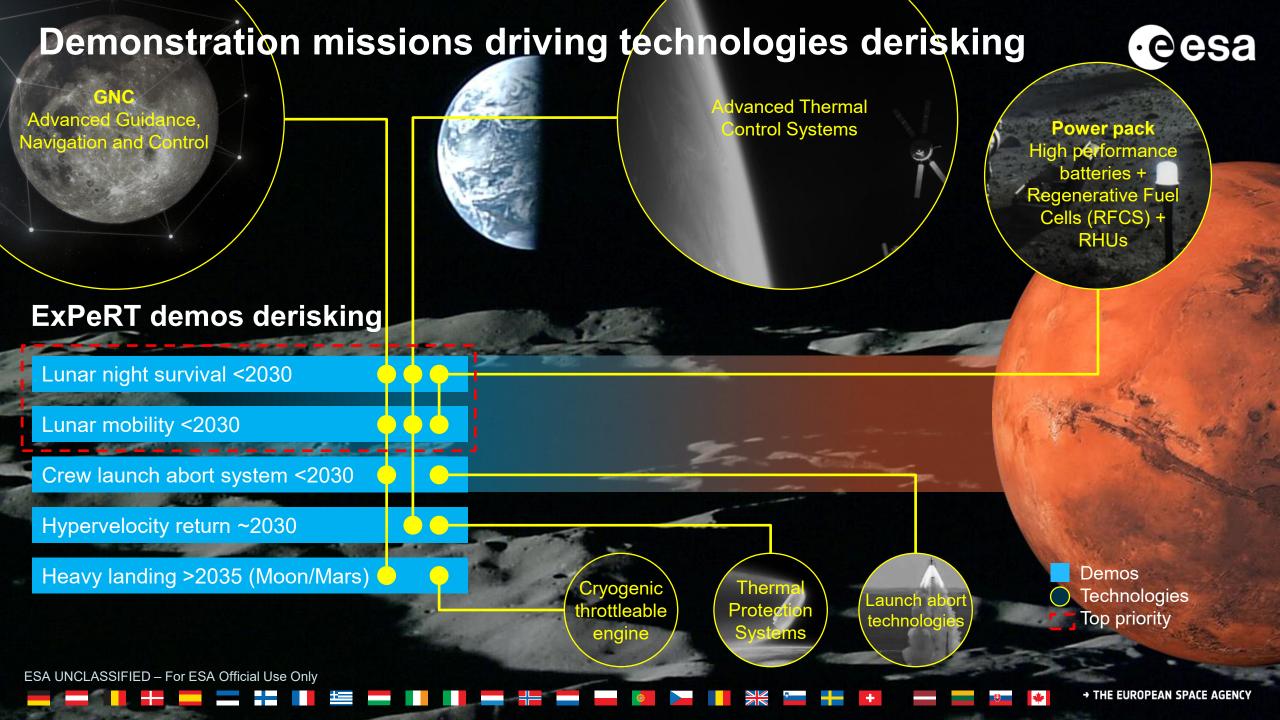
Industry Collaboration Opportunities

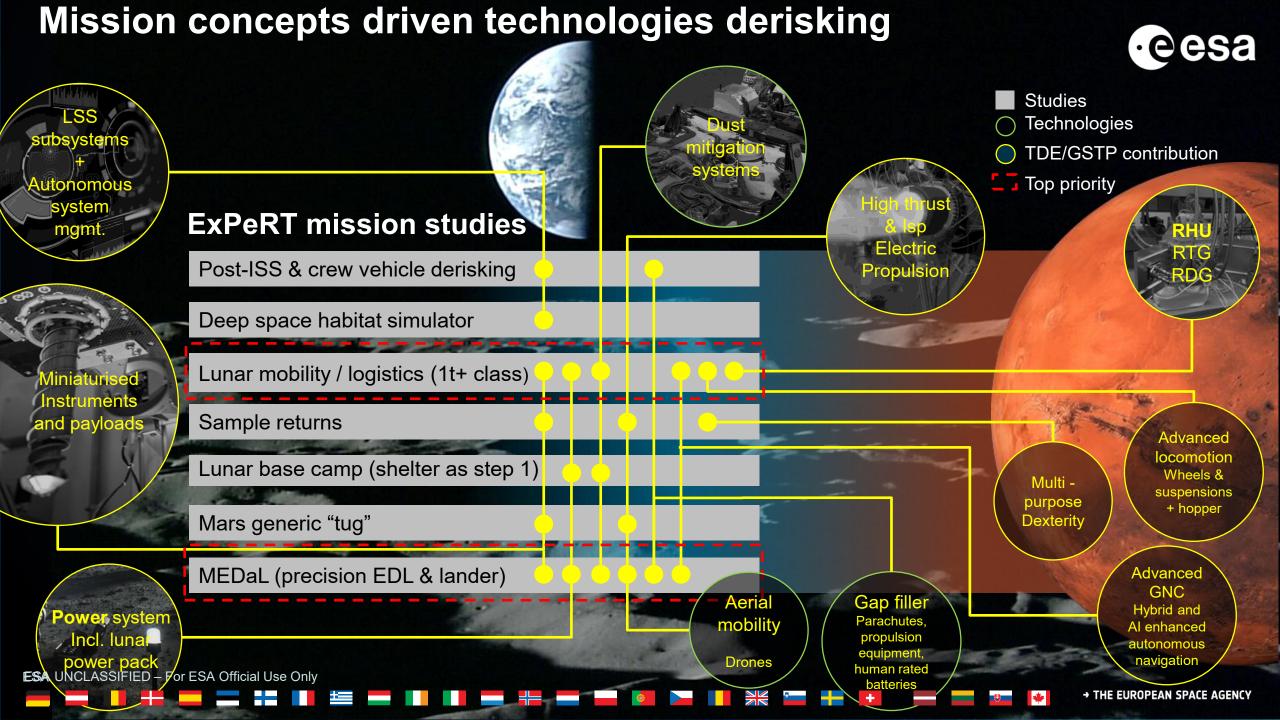
Industry can contribute to payload development, communications systems, CubeSats and technology demonstrators.



Focused Technology Areas for ExPeRT in P4







ENDURE (EuropeaN Devices Using Radioisotope Energy)



Staged approach:

2028 – 1 RHU

2031 - RHUs

~2035 - ELHS

~2038 – RTG / RDG

Exploration roadmap

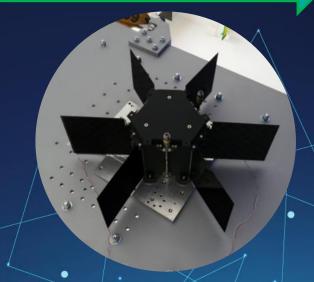


One RHU (3 Wth) on Mars (EXM-RFM)



A few RHUs (~50 Wth) on the Moon (Argonaut)

ELHS (~200 Wth)



Main challenges:

- Sourcing of Am-241 radioisotope (achievable, affordable, sustainable)
- Design according to nuclear safety requirements
- Industrial production capacity (achievable, affordable, sustainable)
- → End-to-end European operational capability for RPS:
 RPS + spacecraft + launcher (Ariane-6) + launch range (CSG)

RTG (a few hundreds Wth + a few tens We)

RPS = European americium radioisotope power source

RHU = European americium radioisotope heating unit (3 Wth)

ELHS = European americium radioisotope large heat source (~200 Wth)

RTG = European americium radioisotope thermoelectrical generator (Wth + We)

RDG = European americium radioisotope dynamic generator (Wth + We)



Main Science Elements in P4



Exploration Science: Streams and Priorities



Exploration-focused science

Exploration-enabled science







Uplifting science



Exploration-focused science

Exploration Science



Exploration-enabled science > will be excellence based

→ goes via AOs

Core activity → transversal to all destinations

Standardisation
Open Data and Software

CM25: E3P4 priorities with opportunities for LEO





Autonomous platforms

- Mix of activities covering both focused and enabled science that maximise use of autonomous platforms and free flyers.
- Focused on human research (where applicable), biology and physical sciences.

Research commodities and ready to fly payloads

First ITTs planned for Q4 2025

 Standardized capabilities, tools, materials, or elements that enable or support scientific investigations in space and are readily deployable across multiple LEO platforms with minimal adaptation.

Glovebox

Cold stowage

Incubator

Advanced microscopy

Centrifuge microscopy

Sensors and dosimeters

Wearables

End-to-end services for science

Call for proposals released on 3 Sep 2025

- ESA will use commercial LEO providers for end-to-end microgravity research beyond the ISS.
- Missions are planned as of 2026 on commercial platforms.

Study work for dedicated science modules

First opportunities planned for Q4 2025

- Study and preparatory work for future LEO payloads and modules in material sciences, physical sciences and life sciences
- Standardised, modular, and interchangeable approach



CM25: E3P4 priorities with opportunities for Moon





Radiation science

Characterizing the high-energy space radiation environment—particularly galactic cosmic rays and solar particle events—and
assessing its biological and material impacts to inform shielding and mission risk models

Next generation instrumentation & radiation payloads for lunar orbit and surface

Dust, meteoroids and debris - ASTERIA

 Active Sensors for Telemetry of Extraterrestrial Impactors - Development to flight of a payload to measure populations of dust and impactors in the deep space, cis-lunar environment encountered by Gateway. Other flight opportunities being assessed.

Early phases starting now. Flight development intended in P4

Lunar surface environment - OASIS/(Astro)LEAP

• Development to flight of the (Astronaut deployed) Lunar Environment Analysis Package ((Astro)LEAP) & the Outpost for Advanced Scientific Investigation Station (OASIS) surface power and communications support package. Robotic deployment considered. Will allow for comprehensive measurements of the lunar surface environment

Early phases starting now. Flight development intended inP4

Lunar reference models

Two European reference models for the lunar environment and lunar resources will be developed. These are user-oriented
products which are used to support mission planning and design and provide a reference for evolving policy and regulations
in these domains.

CM25: E3P4 priorities with opportunities for Mars 🧰





ExoMars – Rosalind Franklin

- RFM aims to search for signs of life on Mars by drilling below the surface to analyse subsurface samples for organic molecules and biosignatures.
- Preparing for complex surface operations through joint simulations, field tests, and certifications

ZefERO – repurposed ERO mission

- Using the ERO platform to pioneer Martian wind and dust measurements while advancing geology in line with Explore2040.
- Science strawman payload being elaborated in line with mission constraints, building on LightShip science definition work.

Outlook CM28 Lightship and/or MeDAL

- LightShip: Electric propulsion tug as a transport service to deliver a range of passenger spacecraft around Mars. Communication and navigation services, as well as platform for small exploration and enabled science instruments.
- MeDAL: Focusing on more precise landings with heavier payloads. Further options for surface mobility (ground and/or aerial) and static payloads.



Inspire the current & future generations!

Thank you

